OTS Holdings Limited

Condensed Interim Financial Statements For the Six-Month Period Ended 31 December 2024 ("1H2025")

This announcement has been prepared by the Company and its contents have been reviewed by the Company's Sponsor, SAC Capital Private Limited ("**Sponsor**"). This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited ("**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

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Condensed Interim Consolidated Statement of Profit and Loss and Other Comprehensive Income
For the Six-Month Period Ended 31 December 2024 ("1H2025")

	Notes	Group		
		1H2025	1H2024	Changes
		$'000	$'000	(%)
Revenue	3	16,807	15,736	6.8
Cost of sales		(12,043)	(11,609)	3.7
Gross profit		4,764	4,127	15.4
Other income and gains	4	757	238	218.1
Marketing and distribution costs		(1,440)	(1,260)	14.3
Administrative expenses		(3,005)	(2,803)	7.2
Finance costs		(147)	(90)	63.3
Other losses	4	(20)	(75)	(73.3)
Profit before income tax		909	137	563.5
Income tax expense	6	(206)	(131)	57.3
Profit for the period		703	6	11,616.7
Other comprehensive income / (loss):				
Item that may be reclassified subsequently to profit or loss:				
Exchange differences on translating foreign operations, net of income tax		(55)	(11)	400.0
Other comprehensive loss for the period / year, net of income tax		(55)	(11)	400.0
Total comprehensive income / (loss)		648	(5)	N.M.
Losses per share for profit for the period / year attributable to the owners of the Company during the period / year:				
Basic and diluted ($ in cents)	5	0.329	0.003	11,616.7

N.M.: Not meaningful

Condensed Interim Statements of Financial Position as at 31 December 2024

	Notes	Group		Company	
		31 December 2024	30 June 2024	31 December 2024	30 June 2024
		$'000	$'000	$'000	$'000
ASSETS					
Non-current assets					
Property, plant and equipment	8	16,865	14,633	-	-
Right-of-use assets		2,815	2,374	-	-
Intangible assets		-*	-*	-	-
Investment in subsidiaries		-	-	14,971	14,971
Investment in joint venture		-	-	-	-
Other receivables		-	-	2,000	2,000
Other non-financial assets		3,948	1,602	-	-
Total non-current assets		23,628	18,609	16,971	16,971
Current assets					
Inventories		5,805	6,343	-	-
Trade and other receivables		6,588	4,137	3,610	3,610
Other non-financial assets		773	1,002	21	26
Cash and cash equivalents		4,195	5,610	173	157
Total current assets		17,361	17,092	3,804	3,793
Total assets		40,989	35,701	20,775	20,764
EQUITY AND LIABILITIES					
Equity					
Share capital	7	22,469	22,469	22,469	22,469
Retained earnings / (accumulated losses)		5,106	4,403	(2,076)	(1,886)
Foreign currency reserve		(262)	(207)	-	-
Total equity		27,313	26,665	20,393	20,583
Non-current liabilities					
Deferred tax liabilities		399	399	-	-
Provision		650	650	-	-
Loans and borrowings	9	3,308	446	-	-
Lease liabilities		2,781	2,489	-	-
Other non-financial liabilities		715	757	-	-
Total non-current liabilities		7,853	4,741	-	-
Current liabilities					
Income tax payable		307	214	-	-
Trade and other payables		4,101	3,491	382	181
Loans and borrowings	9	252	146	-	-
Lease liabilities		297	129	-	-
Other non-financial liabilities		866	315	-	-
Total current liabilities		5,823	4,295	382	181
Total liabilities		13,676	9,036	382	181
Total equity and liabilities		40,989	35,701	20,775	20,764

**Below $1,000*

Condensed Interim Statements of Changes in Equity
For the Six-Month Period Ended 31 December 2024 ("1H2025")

	Total equity	Share capital	Retained earnings / (accumulated losses)	Foreign currency reserve
Group	**$'000**	**$'000**	**$'000**	**$'000**
Current period				
Opening balance at 1 July 2024	26,665	22,469	4,403	(207)
Changes in equity				
Total comprehensive income / (loss) for the period	648	-	703	(55)
Closing balance at 31 December 2024	27,313	22,469	5,106	(262)
Previous period				
Opening balance at 1 July 2023	26,898	22,469	4,630	(201)
Changes in equity				
Total comprehensive (loss) / income for the period	(5)	-	6	(11)
Closing balance at 31 December 2023	26,893	22,469	4,636	(212)
Company				
Current period				
Opening balance at 1 July 2024	20,583	22,469	(1,886)	-
Changes in equity				
Total comprehensive loss for the period	(190)	-	(190)	-
Closing balance at 31 December 2024	20,393	22,469	(2,076)	-
Previous period				
Opening balance at 1 July 2023	21,010	22,469	(1,459)	-
Changes in equity				
Total comprehensive loss for the period	(192)	-	(192)	-
Closing balance at 31 December 2023	20,818	22,469	(1,651)	-

Condensed Interim Consolidated Statement of Cash Flows
For the Six-Month Period Ended 31 December 2024 ("1H2025")

	Group	
	1H2025	1H2024
	$'000	$'000
Operating activities		
Profit before income tax	909	137
Adjustments for:		
Amortisation of deferred capital grants	(42)	(42)
Depreciation of property, plant and equipment	609	625
Depreciation of right-of-use assets	165	172
Plant and equipment written-off	5	2
Interest income	(33)	(64)
Interest expense	147	90
Gain on disposal of plant and equipment	(7)	-
Gain on early termination of right-of-use assets	-	(6)
Net effect of exchange rate changes in consolidating subsidiaries	(350)	(6)
Operating cash flows before changes in working capital	1,403	908
Inventories	538	723
Trade and other receivables	(2,451)	(1,559)
Other non-financial assets	229	(87)
Trade and other payables	460	(29)
Other non-financial liabilities	552	-
Net cash flows from operations before tax	731	(44)
Income tax paid	(102)	(60)
Net cash flows from / (used in) operating activities	629	(104)
Investing activities		
Disposal of plant and equipment	-	2
Purchase of property, plant and equipment	(2,551)	(348)
Deposit paid for acquisition of plant and equipment	(2,346)	(411)
Interest received	33	64
Net cash flows used in investing activities	(4,864)	(693)
Financing activities		
Increase in new borrowings	3,051	-
Repayment on loan and borrowings	(83)	(147)
Lease payments - principal and interest portion paid	(237)	(237)
Net movements in amount due to related parties	150	-
Interest paid	(61)	(19)
Net cash flows from / (used in) financing activities	2,820	(403)
Net decrease in cash and cash equivalents	(1,415)	(1,200)
Cash and cash equivalents, beginning balance	5,610	8,949
Cash and cash equivalents, ending balance	4,195	7,749
Cash and cash equivalents comprised of:		
Cash and bank balances	3,982	7,749
Restricted cash	213	-
Total	4,195	7,749

Notes to the Condensed Interim Consolidated Financial Statements
For the Six-Month Period Ended 30 December 2024 ("1H2025")

1. General Information

OTS Holdings Limited (the "Company") is a Singapore-incorporated entity with limited liability and is listed on the Catalist Board of the Singapore Exchange Securities Trading Limited ("SGX-ST").

The financial statements are presented in Singapore dollars ("$") and cover the Company and its subsidiaries (collectively, the "Group"). All balances are rounded to the nearest thousand unless otherwise specified.

The Company's principal activity is investment holding. The subsidiaries are primarily engaged in the manufacturing and/or trading of halal and non-halal meat products.

The condensed statements of financial position of the Company and the Group as at 31 December 2024, together with the related condensed interim consolidated statement of profit or loss and other comprehensive income, condensed interim statements of changes in equity, and condensed interim consolidated statement of cash flows for the six-month financial period then ended, including certain explanatory notes that have not been audited or reviewed by the auditors.

The latest audited financial statements for the year ended 30 June 2024 were issued without an adverse opinion, qualified opinion, or disclaimer of opinion.

Basis of preparation

These condensed interim financial statements have been prepared in accordance with the Singapore Financial Reporting Standards (International) ("SFRS(I)") 1-34 Interim Financial Reporting, issued by the Accounting Standards Committee Singapore. They are also in compliance with the International Financial Reporting Standards issued by the International Accounting Standards Board and the provisions of the SGX-ST Listing Manual Section B: Rules of Catalist ("Catalist Rules"). The Company's separate financial statements have been prepared on the same basis, and as permitted by the Catalist Rules, the Company's separate statement of profit or loss and other comprehensive income, and statement of cash flows are not presented.

The accounting policies and methods of computation applied in these condensed interim financial statements are consistent with those of the latest audited financial statements for the year ended 30 June 2024. However, these condensed interim financial statements do not include all the disclosures required for a complete set of financial statements. Selected explanatory notes have been provided to explain events and transactions that are significant to an understanding of the changes in the Group's performance and financial position since the latest audited financial statements. The condensed interim financial statements are presented in Singapore dollars, unless otherwise stated.

New and amended standards adopted by the Group

Several amendments to SFRS(I)s became applicable during the current reporting period. The Group did not need to change its accounting policies or make retrospective adjustments as a result of adopting these amendments.

Critical judgements, assumptions and estimation uncertainties

Estimates and assumptions are regularly reviewed on an ongoing basis to ensure they incorporate all relevant information available at the time the financial statements are prepared. However, actual results may differ from these estimates. The nature and carrying amounts of significant assets and liabilities are disclosed in the relevant notes to these condensed interim financial statements.

1. General (cont'd)

Critical judgements, assumptions and estimation uncertainties (cont'd)

The critical judgements made by management in applying the Group's accounting policies, and the key sources of estimation uncertainty, remain consistent with those described in the latest audited financial statements for the year ended 30 June 2024. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Key areas where assumptions and estimation uncertainties have a significant risk of resulting in material adjustments to the carrying amounts of assets and liabilities within the next interim period include:

- Assessment of expected credit loss allowance of trade receivables
- Assessment of net realisable value of inventories
- Assessment of impairment of right-of-use assets
- Assessment of useful lives of property, plant and equipment

2. Financial information by operating segments

2A. Information about reportable segment profit or loss, assets and liabilities

The segments and the types of products and services are as follows:

	1H2025	1H2024
Revenue by segment	**$'000**	**$'000**
Modern Trade ("MT")	3,839	3,983
General Trade ("GT")	5,034	5,104
Food Services ("FS")	3,909	4,019
Others ("OT")	4,025	2,630
	16,807	15,736

1. Modern Trade ("MT") refers to sales generated from major supermarkets.
2. General Trade ("GT") refers to sales generated from convenience stores, provision shops and wholesalers.
3. Food Services ("FS") refers to sales generated from hotels, restaurants, hawker centres, food courts, food and beverages stores, and caterers.
4. Others ("OT") refers to sales that are mainly generated from e-commerce platforms and the export markets. The OT segment also includes other income such as vehicle rental income and miscellaneous income.

2. Financial information by operating segments (cont'd)

2B. Profit or loss from continuing operations and reconciliations

Revenue by segment

	MT	GT	FS	OT	Total
	$'000	$'000	$'000	$'000	$'000
1H2025					
Total revenue by segment	3,839	5,034	3,909	17,664	30,446
Inter-segment sales	-	-	-	(13,639)	(13,639)
Total revenue	3,839	5,034	3,909	4,025	16,807
Recurring EBITDA	(59)	735	562	550	1,788
Depreciation expenses	(148)	(193)	(150)	(283)	(774)
Amortisation of deferred capital grant	10	12	10	10	42
Finance costs	(34)	(44)	(34)	(35)	(147)
(Loss) / profit before income tax	(231)	510	388	242	909
Income tax expense					(206)
Profit for the period					703
1H2024					
Total revenue by segment	3,983	5,104	4,019	16,294	29,400
Inter-segment sales	-	-	-	(13,664)	(13,664)
Total revenue	3,983	5,104	4,019	2,630	15,736
Recurring EBITDA	(173)	306	355	494	982
Depreciation expenses	(168)	(215)	(169)	(245)	(797)
Amortisation of deferred capital grant	10	14	11	7	42
Finance costs	(23)	(29)	(23)	(15)	(90)
(Loss) / profit before income tax	(354)	76	174	241	137
Income tax expense					(131)
Profit for the period					6

2. Financial information by operating segments (cont'd)

2C. Assets, liabilities and reconciliations

	MT	GT	FS	OT	Total
	$'000	$'000	$'000	$'000	$'000
31 December 2024					
Segment assets	9,356	12,268	9,527	9,838	40,989
Investment in joint venture	-	-	-	-	-
Total assets	9,356	12,268	9,527	9,838	40,989
Segment liabilities	2,931	3,843	2,984	3,212	12,970
Deferred tax liabilities					399
Income tax payables					307
Total liabilities					13,676
30 June 2024					
Segment assets	8,794	11,604	9,318	5,985	35,701
Investment in joint venture	-	-	-	-	-
Total assets	8,794	11,604	9,318	5,985	35,701
Segment liabilities	2,042	2,694	2,164	1,523	8,423
Deferred tax liabilities					399
Income tax payables					214
Total liabilities					9,036

2D. Other material items and reconciliations

Expenditure for non-current assets

	MT	GT	FS	OT	Total
	$'000	$'000	$'000	$'000	$'000
As at 31 December 2024	583	764	593	611	2,551
As at 30 June 2024	1,172	1,547	1,242	794	4,755

2. Financial information by operating segments (cont'd)

2E. Geographical information

	1H2025	1H2024
Revenue	**$'000**	**$'000**
Singapore	10,905	11,664
Malaysia	2,212	2,038
Others	3,690	2,034
	16,807	15,736

	31 December 2024	30 June 2024
Non-current assets	**$'000**	**$'000**
Singapore	12,521	12,793
Malaysia	11,107	5,816
	23,628	18,609

3. Disaggregation of revenue

	1H2025	1H2024
	$'000	**$'000**
Sales of goods	16,696	15,622
Rental of vehicles	108	111
Miscellaneous income	3	3
	16,807	15,736

4. Profit, net of tax and total comprehensive income is arrived after crediting/(charging) the following:

	1H2025	1H2024
	$'000	$'000
Other income and gains / (losses)		
- amortisation of deferred capital grants	42	42
- other government grants and rebates	12	82
- miscellaneous income	21	20
- interest income	33	64
- gain on disposal of plant and equipment	7	-
- gain on early termination of right-of-use assets	-	6
- foreign exchange gain / (loss)	613	(71)
- reversal of / (allowance for) inventory obsolescence	29	17
- reversal of / (allowance for) impairment of trade receivables	(15)	7
- plant and equipment written-off	(5)	(2)
- bad debt written-off of trade receivables	-	(2)
Depreciation expense		
- property, plant and equipment	(609)	(625)
- right-of-use assets	(165)	(172)
Finance costs		
- loan and borrowings	(61)	(19)
- lease liabilities	(86)	(71)

5. Earnings per share

	1H2025	1H2024
Basic / diluted earnings per share ($ in cents)	0.329	0.003
Weighted average number of shares ('000)	214,000	214,000

The earnings per share is computed by dividing the profit after tax attributable to owners of the Company against the weighted average number of shares.

The basic and diluted earnings per share for all respective financial periods are the same as there were no other outstanding convertibles or other dilutive equity instruments.

6. Income tax

	1H2025	1H2024
	$'000	$'000
Income tax expense		
Current year tax expense	205	135
Under provision to tax in respect of prior years	-	(4)
Subtotal	**205**	**131**
Deferred tax expense / (income)		
Deferred tax income	-	-
Under provision to tax in respect of prior years	1	-
Subtotal	**1**	**-**
Total income tax expense	**206**	**131**

7. Share capital

	Number of shares	Share capital
	'000	$'000
Balance as at 31 December 2024, 30 June 2024 and 31 December 2023.	214,000	22,469

There were no changes to the share capital of the Company since 30 June 2024. The Group has no treasury shares or subsidiary holdings or convertible instruments as at 31 December 2024, 30 June 2024 and 31 December 2023.

8. Property, plant and equipment

During the financial period 31 December 2024, the Group acquired assets amounting to $2.6 million (31 December 2023: $348,000) and disposed / written-off assets with net book value amounting to $1,000 (31 December 2023: $4,000).

9. Loans and borrowings

	Secured		Unsecured	
	31 December 2024	30 June 2024	31 December 2024	30 June 2024
	$'000	$'000	$'000	$'000
Group				
Repayable in one year or less, or on demand:				
Bank loan 1 (secured) (Note 9A)	151	146	-	-
Bank loan 2 (secured) (Note 9B)	101	-	-	-
Subtotal	252	146	-	-
Repayable after one year:				
Bank loan 1 (secured) (Note 9A)	369	446	-	-
Bank loan 2 (secured) (Note 9B)	2,939	-	-	-
Subtotal	3,308	446	-	-
Total	3,560	592	-	-

9A. Bank loan 1 (secured)

The loan is secured by legal mortgage over the property at 30 Senoko South Road, Singapore 758088 and the corporate guarantee from the Company.

9B. Bank loan 2 (secured)

The loan is secured by legal mortgage over the property at Lot 1734, Jalan Kampung Pisang, Bukit Keremoyang, 86200 Simpang Renggam, Johor, Malaysia, a fixed deposit placement by the subsidiary in Malaysia and the corporate guarantee from the Company.

The fixed deposit, a restricted cash of approximately $0.2 million is disclosed in the Consolidated Statement of Cash Flows.

10. Net asset value

	Group		Company	
	31 December 2024	30 June 2024	31 December 2024	30 June 2024
Net asset value per ordinary share ($ cent)	12.76	12.46	9.53	9.62

The net asset value per ordinary share of the Group and the Company have been calculated based on the total issued number of ordinary shares of 214,000,000 as at 31 December 2024 and 30 June 2024.

11. Related party transactions

There are transactions and arrangements between the Group and related parties and the effects of these on the basis determined between the parties are reflected in these consolidated financial statements. The related party balances and any financial guarantees are unsecured, without fixed repayment terms and interest or charge unless stated otherwise.

Intragroup transactions and balances that have been eliminated in these consolidated financial statements are not disclosed as related party transactions and balances below.

	1H2025	1H2024
	$'000	$'000
Related party		
PT Delta Bridge Food		
- miscellaneous income	-	-*
Other related parties		
Entity with no significant influence over the Group:		
Swee Heng Bakery Pte Ltd		
- sales of goods	867	804
Hock Eek Seng Machinery Pte Ltd		
- purchase of forklifts and maintenance and repair services	4	7

**Below $1,000*

12. Categories of financial assets and liabilities

The following table categorises the carrying amount of financial assets and liabilities recorded at the end of the reporting year:

	Group		Company	
	31 December 2024	30 June 2024	31 December 2024	30 June 2024
	$'000	$'000	$'000	$'000
Financial assets:				
Financial assets at amortised cost	10,783	9,747	5,783	5,767
Financial liabilities:				
Financial liabilities at amortised cost	10,570	6,682	232	181

13. Contingent liabilities and contingent assets

There are no contingent liabilities and contingent assets as at the date of this set of condensed interim financial statements.

14. Capital commitments

Estimated amounts committed at the end of the financial period for future capital expenditure but not recognised in the condensed interim financial statements are as follows:

	31 December 2024	30 June 2024
	$'000	$'000
Commitments to purchase plant and equipment	2,023	3,655

15. Events after the end of the reporting period

On 03 January 2025, a subsidiary of the Company received a short-term bank loan of $1.0 million as per the existing banking facilities. The loan is secured by legal mortgage over the property at 30 Senoko South Road, Singapore 758088 and the corporate guarantee from the Company.

OTHER INFORMATION REQUIRED BY CATALIST RULE APPENDIX 7C

1. A review of the performance of the Group, to the extent necessary for a reasonable understanding of the Group's business

Statement of Comprehensive Income

Revenue

Business Segments:

Revenue increased by approximately $1.1 million, or 6.8%, from $15.7 million in 1H2024 to $16.8 million in 1H2025, driven by higher sales in the Others segments, partially offset by decreased sales in the Modern Trade, General Trade and Food Services segments.

- **Others Segment:** Revenue increased by approximately $1.4 million, or 53.0%, from $2.6 million in 1H2024 to $4.0 million in 1H2025, driven by higher demand for the Group's products for export.
- **Modern Trade Segment:** Revenue decreased by approximately $0.2 million, or 3.6%, from $4.0 million in 1H2024 to $3.8 million in 1H2025, largely due to subdued consumer demand amid increased product variety in the market.
- **General Trade Segment:** Revenue remained relatively consistent at approximately $5.1 million in 1H2024 and $5.0 million in 1H2025.
- **Food Services Segment:** Revenue remained relatively consistent at $4.0 million in 1H2024 and $3.9 million in 1H2025.

Geographical Information:

- **Singapore Market:** Revenue decreased by approximately $0.8 million, or 6.5%, from $11.7 million in 1H2024 to $10.9 million in 1H2025 due to lower consumer demand from customers across all the segments.
- **Malaysia Market:** Revenue increased by approximately $0.2 million, or 8.5%, from $2.0 million in 1H2024 to $2.2 million in 1H2025, primarily due to higher demand from customers in the General Trade and Food Services segments, offset by lower product offtake from customers in Modern Trade segment.
- **Other Markets:** Revenue increased by approximately $1.7 million, or 81.4%, from $2.0 million in 1H2024 to $3.7 million in 1H2025, primarily driven by increased export sales.

Cost of Sales:
Cost of sales increased by approximately $0.4 million, or 3.7%, from $11.6 million in 1H2024 to $12.0 million in 1H2025, aligning with the increase in revenue.

Gross Profit and Gross Profit Margin:
Gross profit slightly increased by $0.7 million, or 15.4%, from $4.1 million in 1H2024 to $4.8 million in 1H2025. The gross profit margin increased by 2.1 percentage points, from 26.2% in 1H2024 to 28.3% in 1H2025, primarily due to higher sales in 1H2025 and a reduction in returned products compared to 1H2024.

Other Income and Gains:
Other income and gains increased by $0.6 million, or 218.1%, from $0.2 million in 1H2024 to $0.8 million in 1H2025, mainly due to a $0.6 million foreign exchange translation gain due to the strengthening of Malaysian Ringgit against Singapore Dollar during 1H2025. The gain is attributable to loans given to the subsidiary in Malaysia for setting up the factory acquired by the Group in May 2024.

1. **A review of the performance of the Group, to the extent necessary for a reasonable understanding of the Group's business (cont'd)**

Statement of Comprehensive Income (cont'd)

Expenses

- **Marketing and Distribution Costs:** Increased by approximately $0.1 million, or 14.3%, from $1.3 million in 1H2024 to $1.4 million in 1H2025, in line with increase in revenue.
- **Administrative Expenses:** Increased by approximately $0.2 million, or 7.2%, from $2.8 million in 1H2024 to $3.0 million in 1H2025, mainly due to rising payroll-related costs.
- **Finance Costs:** Increased by approximately $57,000, or 63.3%, from $90,000 in 1H2024 to $147,000 in 1H2025. This increase was primarily due to the new bank borrowing.
- **Other Losses:** Other losses decreased by approximately $55,000, or 73.3% from $75,000 in 1H2024 to $20,000 in 1H2025. This improvement was mainly due to the absence of $71,000 foreign exchange translation loss and $2,000 bad debt written off in 1H2024, offset by a $15,000 allowance for impairment of trade and other receivables in 1H2025 and an increase in plant and equipment written off of approximately $3,000.

Income Tax Expense:

Income tax expenses increased by approximately $0.1 million, or 57.3%, from $0.1 million in 1H2024 to $0.2 million in 1H2025, mainly due to an increase in profit before income tax from the Group's subsidiaries in Singapore and Malaysia.

Profit for the Financial Period:

As a result of the above, the Group recorded a profit after tax of approximately $0.7 million in 1H2025, compared to a profit after tax of $6,000 in 1H2024.

Statement of Financial Position

The comparative commentary for both the assets and liabilities are based on the Group's financial statements as at 31 December 2024 and 30 June 2024.

Non-current Assets

Non-current assets increased by approximately $5.0 million, from $18.6 million as of 30 June 2024 to $23.6 million as of 31 December 2024.

Property, plant and equipment ("PPE") increased by approximately $2.3 million, from $14.6 million as of 30 June 2024 to $16.9 million as at 31 December 2024. This was primarily due to additions of PPE amounting to approximately $2.6 million in relation to the machinery and equipment acquired for the newly set up factory in Malaysia and exchange translation gain of $0.3 million arising from cost of acquisition in SGD currency, partially offset by depreciation charges of approximately $0.6 million. Right-of-use assets increased by approximately $0.4 million, from $2.4 million as of 30 June 2024 to $2.8 million as of 31 December 2024, mainly due to the renewal of lease contract amounting to approximately $0.6 million and depreciation charges of approximately $0.2 million. Other non-financial assets increased by $2.3 million from $1.6 million as at 30 June 2024 to $3.9 million as at 31 December 2024, mainly due to a deposit paid for the fixed assets and renovation work for the newly set up factory in Malaysia.

1. **A review of the performance of the Group, to the extent necessary for a reasonable understanding of the Group's business (cont'd)**

Current Assets

Current assets increased by approximately $0.3 million, from $17.1 million as at 30 June 2024 to $17.4 million as at 31 December 2024. This increase was primarily due to increase in trade and other receivables of approximately $2.5 million in line with the increase in revenue in 1H2025, partially offset by a decrease in cash and cash equivalents of approximately $1.4 million, a decrease in inventories of approximately $0.5 million, and a decrease in other non-financial assets of $0.2 million.

The decrease in cash and cash equivalents is further explained in the Cash Flows Statement section. The decrease in inventories reflects a combination of our efforts to maintain minimal stock levels and the timing of our order shipments. The decrease in other non-financial assets was mainly due to the recognition of PPE upon completion of renovation work as at 31 December 2024.

Non-current Liabilities

Non-current liabilities increased by approximately $3.2 million, from $4.7 million as at 30 June 2024 to $7.9 million as at 31 December 2024. This was primarily due to an increase in lease liabilities of approximately $0.3 million and an increase in loans and borrowings of approximately $2.9 million.

The increase in loans and borrowings was mainly due to a new bank borrowing obtained by a Malaysia subsidiary and the increase in lease liabilities was due to renewal of leases for transport vehicles.

Current Liabilities

Current liabilities increased by approximately $1.5 million, from $4.3 million as at 30 June 2024 to $5.8 million as at 31 December 2024. This increase was mainly attributable to an increase in trade and other payables of approximately $0.6 million, other non-financial liabilities of approximately $0.6 million mainly due to the renovation and purchases of plant and equipment for factory set-up, income tax payable of approximately $0.1 million and an increase in loans and borrowings of approximately $0.1 million due to a new bank borrowing, and lease liabilities of approximately $0.2 million due to renewal of lease contract during the period.

Statement of Cash Flows

The Group generated approximately $0.6 million in cash from operating activities. This was due to an operating cash inflow before working capital changes of approximately $1.4 million, net working capital outflows of approximately $0.7 million, reduced by tax payments of approximately $0.1 million.

The net working capital outflows were primarily due to an increase in trade and other receivables of approximately $2.5 million, offset by a decrease in inventories of approximately $0.5 million, other non-financial assets of approximately $0.2 million, an increase in trade and other payables of approximately $0.5 million and an increase in other non-financial liabilities of approximately $0.6 million.

Net cash used in investing activities amounted to approximately $4.9 million, mainly due to the purchase of property, plant, and equipment amounting to approximately $2.6 million and a deposit paid for the acquisition of plant and equipment of approximately $2.3 million, partially offset by interest income of approximately $33,000.

Net cash from financing activities amounted to approximately $2.8 million, mainly due to the new bank borrowing by a subsidiary of approximately $3.1 million for setting up the factory acquired by the Company in May 2024, a deposit received of approximately $150,000 from a related party pursuant to the proposed disposal of shares in Joint Venture as announced on 26 December 2024, offset by the payment of lease liabilities of approximately $0.2 million, the repayment of loans and borrowings amounting to approximately $0.1 million and interest paid of approximately $0.1 million.

As a result of the above, there was a decrease in cash and cash equivalents of approximately $1.4 million, bringing the balance to $4.2 million as at 31 December 2024, compared with $5.6 million as at 30 June 2024.

2. Seasonal operations

The Group's businesses activities are generally subject to seasonal fluctuations in the demand for our products, which increases during festive periods.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

Not applicable. No forecast or prospect statement has been previously disclosed to shareholders.

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months

As of the announcement date, the Group continues to navigate a challenging operating environment shaped by inflationary pressures, rising raw material and operating costs, and intense market competition. Additionally, ongoing geopolitical uncertainty, higher global meat prices and shipping costs will continue to impact the industry.

In response, the Group remains focused on stringent cost management, improving production and distribution efficiency, and strengthening marketing efforts to enhance brand awareness and drive sales. These proactive measures aim to mitigate external pressures while reinforcing the Group/s resilience and long-term growth.

5. Use of proceeds

The Company has, on 26 December 2023, announced the re-allocation of the use of proceeds from the Company's initial public offering ("IPO") on 17 June 2021. Please refer to the following for the balance of proceeds as at the date of this announcement:

	Amount allocated as disclosed in Offer Document	Amount utilised prior to re-allocation	Balance prior to re-allocation	Amount re-allocated	Amount utilised*	Balance
	$'000	**$'000**	**$'000**	**$'000**	**$'000**	**$'000**
Improvement and/or expansion of production efficiency and capacities, including the acquisition of new machineries and equipment	2,000	(2,000)	-	1,867	(1,867)	-
Expansion of our overseas operations, including the initial investment and set up costs in Philippines	2,500	(568)	1,932	(1,632)	-	300
Developing new products and engaging in research and development	500	(165)	335	(235)	-	100
General working capital purposes	1,562	(1,562)[(a)]	-	-	-	-
	6,562	(4,295)	2,267	-	(1,867)	400

[(a)] Net proceeds used for general working capital purposes are in relation to payments to trade suppliers of approximately $990,000 and staff salaries of approximately $572,000

The use of the IPO net proceeds is in accordance with the stated purpose and percentage in the reallocation announcement dated 26 December 2023.

**There is no movement during the reporting period.*

6. Dividend

(a) Any interim (final) ordinary dividend declared has been declared (recommended)?

No dividend was declared.

(b) (i) Amount per share (cents)

Not applicable

(ii) Previous corresponding period (cents)

Not applicable

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

Not applicable

(d) The date the dividend is payable

Not applicable

(e) Record date

Not applicable

7. If no dividend has been declared (recommended), a statement to that effect and the reason(s) for the decision.

No dividend has been declared or recommended for 1H2025 as the Group seeks to conserve its cash balances and ensure that the Group has adequate working capital and resources to sustain and grow.

8. Interested person transactions

The Group has adopted a general mandate from shareholders of the Company for the selling of food products to Swee Heng Bakery Pte Ltd ("Swee Heng").

Swee Heng is an associate of the Company's Directors, Ong Bee Chip and Ong Chew Yong, and the Group's Controlling Shareholder, Ong Bee Song, being a company in which Ong Chu Eng (the sister of Ong Bee Chip, Ong Bee Song and Ong Chew Yong) holds a 50.0% shareholding interest and Ng Chai Huat (the brother-in-law of Ong Bee Chip, Ong Bee Song and Ong Chew Yong) holds a 30.0% shareholding interest. Accordingly, Swee Heng is deemed as an Interested Person.

Name of interested person	Nature of relationship	Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than $100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than $100,000)
Swee Heng	Refer to above description	Nil	$867,272

9. Negative confirmation pursuant to Rule 705(5)

The Board of Directors of the Company hereby confirm that, to the best of their knowledge, nothing has come to the attention of the Board of Directors which may render the unaudited interim condensed interim financial statements for the financial period ended 31 December 2024 to be false or misleading in any material aspect.

10. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7(H) under Rule 720(1)) of the Catalist Rules

The Company hereby confirms that it has procured undertakings from all its directors and executive officers under Rule 720(1) of the Catalist Rules.

11. Disclosure on acquisition and realisation of shares pursuant to Rule 706A of the Catalist Rules

On 18 October 2024, the Group's wholly-owned subsidiary Ellaziq Private Limited ("Ellaziq") invested an additional sum of RM16,000,000 (approximately $4.9 million in the share capital of its direct wholly-owned subsidiary, Ellaziq (Malaysia) Sdn. Bhd. ("Ellaziq Malaysia") by way of subscription for 16,000,000 ordinary shares by loan conversion. Upon allotment of the shares, the Company holds a total of 18,500,000 ordinary shares in Ellaziq Malaysia. Please refer to the Company's announcement released on SGXNet on 12 February 2025 for more details.

The Company had, on 26 December 2024 entered into a sale and purchase of shares and assignment of loan agreement with Valencier International Limited to dispose of the Company's entire 50% equity interest in Delta Bridge Pte Ltd ("Proposed Disposal"). Please refer to the Company's announcement released on SGXNet on 26 December 2024 in relation to the Proposed Disposal.

By order of the board

Dr. Yu Lai Boon
Non-Executive Chairman and Independent Director

Mr. Ong Bee Chip
Managing Director

12 February 2025